

ANGUS COUNCIL

STRATEGIC POLICY COMMITTEE - 5 FEBRUARY 2013

**REVIEW OF ANGUS COMMUNITY PLANNING PARTNERSHIP EFFECTIVENESS -
STRUCTURE**

REPORT BY CHIEF EXECUTIVE

ABSTRACT

This report builds on the review of Angus Community Planning Partnership effectiveness report considered by committee in November and specifically deals with the structure of the partnership

1 RECOMMENDATIONS

The Committee:

- (i) approve the proposed changes to the structure with a view to enabling a step change in partnership work in Angus.
- (ii) agree the role, remit and membership of new partnership groups as outlined in the appendices to this report.
- (iii) note that the report will be considered by the Angus Community Planning Partnership on 6 February 2013.

2 INTRODUCTION

A review of partnership effectiveness has taken place over the last year. Its primary focus was on enabling a step change in partnership work in Angus in line with developing national expectations for partnerships in response to Christie and the 'Statement of Ambition', which it is anticipated that this will be supported by new legislation brought forward by Scottish Government to enhance partnership effort across Scotland.

The review considered the need to address cross-cutting issues which partners have now agreed to be:

- Economy
- Poverty and Disadvantaged
- Integration of Health and Social Care

The delivery of better outcomes for individuals and communities continues to be the focus of effort for all five thematic partnerships and these are expressed through the partnership's Community Plan and Single Outcome Agreement (SOA). Members are asked to note that a full review of the Community Plan and SOA following the issue of new guidance from government is currently taking place and the partnership's planning day in March will focus on this.

3 STRUCTURE

While the main reason for reviewing partnership effectiveness is ensuring priorities and outcomes for individuals and communities are right, the review also highlighted a need to change partnership structures, and to bring forward a report about the future structure.

At a subsequent meeting for partners in December 2012 a full and frank discussion took place that resulted in a revised role, remit and membership for the Angus Community Planning Partnership, a new Partnership Board and a new Thematic Partnership group being agreed. It was also agreed that the SOA Implementation Group should be discontinued.

Key benefits of the new arrangements were the partnership being able to be more inclusive, with clear cross-cutting priorities, and that partners will be able to join up resources to effect change (Appendix A).

The establishment of a new board that is able to mobilise commitment and resources through effective consideration of the views of the wider partnership and also deal with the day to day business of the partnership is considered as a positive step forward (Appendix B).

For some time members of thematic partnerships have expressed a desire to share approaches to the delivery of better outcomes, to learn from each other and better manage any unintended consequences arising from decisions taken by one thematic partnership on another (Appendix C).

The main concerns that partners shared included the need to ensure that the main Angus Community Planning Partnership continued to be the main governance structure and to ensure that the new board did not replace, but enhance partnership work in Angus.

Also, that in proposing to make changes to the partnership structure in advance of the new legislation from government may result in further changes being required. On balance the group were keen to progress with the changes identified locally at this time, recognising that further tweaks may be required at a future date. With this in mind, a review of the changes to the partnership structure should be undertaken as part of the annual review of partnership effectiveness.

The final area of concern related to the need to remain focused on the delivery of outcomes and actions rather than structure, albeit the group were supportive of the need to change the structure.

4 COMMUNITY ENGAGEMENT

The partnership effectiveness report (November 2012) highlighted the need to establish a new group to progress the partnership's working with communities aspirations. Appendix D has been compiled to ensure the partnership is giving significant attention to this important area of work.

5 CONCLUSION

The adoption of new partnership structure arrangements will enable a renewed focus on the priorities, outcomes and importantly action of partners and the partnership, helping to enhance joint commitment to partnership work and resource deployment.

6 RISKS

This report does not require any specific risk issues to be addressed.

7. FINANCIAL IMPLICATIONS

There are no financial implications associated with this report.

8. HUMAN RIGHTS IMPLICATIONS

There are no human rights implications associated with this report.

9. EQUALITIES IMPLICATIONS

The issues dealt with in this report have been the subject of consideration from an equalities perspective. An equalities impact assessment is not required.

10. SINGLE OUTCOME AGREEMENT

This report contributes to all of the local outcomes contained within the single outcome agreement 2011-2014:

11. CONSULTATION

The Directors of Corporate Services, Education, Neighbourhood Services, Infrastructure Services, Social Work and Health, Head of Finance and Head of Law and Administration, have been consulted in the preparation of this report.

**RICHARD STIFF
CHIEF EXECUTIVE**

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NOTE: No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to a material extent in preparing the above report.

ANGUS COMMUNITY PLANNING PARTNERSHIP

TERMS OF REFERENCE

NAME

The Partnership shall be known as the Angus Community Planning Partnership.

FREQUENCY OF MEETINGS

The Angus Community Planning Partnership shall meet on a quarterly basis.

OBJECTIVES

The Partnership shall:

1. Ensure arrangements are in place which facilitate the process of joint working with regard to the priorities and outcomes set out in the Angus Community Plan and Single Outcome Agreement.
2. Drive the achievement of better outcomes for individuals and communities through a focus on cross-cutting issues/priorities and take action to improve partnership interventions to address the issues.
3. Ensure that arrangements are in place, which allows the desires and aspirations of the people of Angus to be reflected in community planning.
4. Support community planning both locally and at an Angus level (financially and “in kind”).
5. Scrutinise the implementation of all joint strategies or action plans that impact on the priorities and outcomes set out in the Angus Community Plan and Single Outcome Agreement, with partner representatives reporting back to their parent bodies as appropriate.
6. Seek to effectively use the collective resources of partners to ensure intended outcomes are delivered which may include aligning and pooling resources where appropriate.
7. Make recommendations to each partner agency regarding ways in which the co-ordination and effectiveness of services can be improved.

MEMBERS

The Partnership Members shall be:

Angus Council
Angus College
Job Centre Plus
NHS Tayside
Police Scotland
Scottish Ambulance Service
Scottish Enterprise
Scottish Fire and Rescue Service
Skills Development Scotland
TACTRAN
Tayside Community Justice Authority
Voluntary Action Angus
Two representatives from each of five thematic partnerships

CHAIRMAN AND SECRETARIAL SUPPORT

The Leader of Angus Council shall chair the Partnership, and Angus Council shall provide secretariat support.

COMMITMENT TO PARTNERSHIP

All members of the Partnership shall seek to achieve the collective objective by means of open, effective and efficient partnership work.

Financial Officer

Angus Council's Head of Finance will arrange for a discrete coding configuration for all community planning expenditure which will enable statements for the financial affairs to be prepared and payments made via the Council's bank account. The discrete coding configuration will be established within the Council's Integra financial ledger system and the Head of Finance will provide information on request to all parties of this agreement.

Financial Statements

The financial year of the Partnership shall end on 31 March. Such accounts and books as are necessary shall be kept to show the financial affairs and intromissions of the Partnership as aforesaid. Financial Statements shall be submitted to the Partners by the Treasurer with a report thereon.

Committees

The Partnership may appoint Committees consisting of such member or members of their body, as they think fit. Any committee so formed shall, in the exercise of the power so delegated, conform to any regulations or rules that may be imposed upon it by the Partnership.

DISPUTE RESOLUTION

In the event of a dispute, the partnership shall seek to resolve this amongst members in the first instance. Where this is not possible, a report detailing the whole position, should be considered by partner's relevant boards and or committee's. In the event that a resolution is not found, recourse to the alternation to terms of reference and dissolution can be pursued.

ALTERATION TO TERMS OF REFERENCE

The Terms of Reference may be altered by agreement at a meeting called for the purpose on giving 14 days notice. Any alteration, modification or addition must be approved by a majority of not less than two-thirds of the members present at the meeting.

DISSOLUTION

In the event of the members of the Partnership wishing to terminate this agreement, the consent of not less than two-thirds of the members present at a meeting called for that purpose, having given 14 day's notice, must be given. If there remains after satisfaction of all debts and liabilities, any property whatsoever shall be paid to or distributed equally amongst the members.

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ANGUS COMMUNITY PLANNING PARTNERSHIP BOARD: ROLE, REMIT AND MEMBERSHIP

As part of the Angus Community Planning Partnership, the ACPP Board will consider, monitor and influence the performance of all partnership work in the delivery of the Community Plan and SOA for Angus, and will meet on a quarterly basis.

Role

The role of the ACPP Board is to monitor the strategic development and performance management arrangements of the partnership to deliver the Community Plan and SOA for Angus:

Remit

- To manage the business of the partnership on behalf of the Angus Community Planning Partnership
- To horizon scan and inform members of the wider partnership on likely or emerging issues or changes
- To support and inform action to deliver the cross-cutting issues identified by the wider partnership group
- To identify unintended consequences from actions taken by one thematic group on another and consider the implications of these
- To consider resource issues and facilitate alignment and pooling opportunities
- To challenge performance in relation to the delivery of the SOA for Angus
- To report to the Angus Community Planning Partnership on an annual basis on progress against the Community Plan and Single Outcome Agreement.

Membership

- Angus Council Leader (Chair)
- Angus Council Depute Leader
- Angus Council Chief Executive
- NHS Tayside Chair or nominated representative (of the Board of NHS Tayside)
- NHS Tayside Chief Executive or nominated representative
- Police Scotland Local Police Commander (Division 3)
- Scottish Fire and Rescue Service Local Senior Officer
- Voluntary Action Angus Chair
- Voluntary Action Angus Chief Executive Officer
- Partnership Support Angus Council
- Secretariat Support Angus Council

THEMATIC PARTNERSHIPS GROUP: ROLE, REMIT AND MEMBERSHIP

Members of Thematic Partnerships will meet twice per year to review progress and performance for their own partnership and explore how their plans impact on other thematic partnerships.

Role

The role of the group is to consider thematic partnership performance and the impact of plans on other thematic partnerships.

Remit

- To consider the mid year and annual performance reports for each thematic partnership.
- To consider the policy priorities outlined in Scottish Government guidance for new Single Outcome Agreements to improve outcomes for individuals and communities, specifically:
 - Economic Recovery and Growth
 - Employment
 - Early Years
 - Safer and Stronger Communities, and Reducing Offending
 - Health Inequalities and Physical Activity
 - Outcomes for Older People
- Make recommendations to the ACPP Board in terms of improving the business of the wider partnership effort in respect of performance against the SOA and addressing policy priorities.

Membership

Angus Council Chief Executive in the Chair

Angus Council partnership support

Chair and additional representative – Economic Development Partnership

Chair and additional representative – Children's and Learning Partnership

Chair and additional representative – Community Safety Partnership

Chair and additional representative – Community Care and Health Partnership

Chair and additional representative – Rural and Environment Partnership

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WORKING WITH COMMUNITIES GROUP – ROLE, REMIT AND MEMBERSHIP

Role

As part of the Angus Community Planning Partnership the Working with Communities Group will lead and co-ordinate the development of capacity building and community engagement activity. The focus of the group's work will be on both geographic based groups and interest groups, and will meet on a quarterly basis.

Remit

Co-ordinate the provision of community capacity building support and undertake joint actions to ensure that this work contributes to agreed local and national outcomes.

Co-ordinate the provision of support for community engagement work and undertake joint actions to increase the effectiveness of community engagement work in Angus.

Including:-

- Developing the Angus response to national policy developments and expectations with regard to community capacity building and community engagement
- All public, voluntary and community led community capacity building work and community engagement work as defined in the "Working with Communities" report of September 2012
- Assessing community capacity building support needs in Angus communities
- Leading and co-ordinating community capacity building support to communities of geography and interest
- Providing advice and training to agencies on methods to improve the community engagement activities
- Providing community engagement advice to Angus Community Planning Partnership, including proposals for new community engagement activity on the part of partnership member organisations
- Reporting to Angus Community Planning Partnership on the effectiveness of community capacity building work and community engagement work in contributing to the development of strong, inclusive, communities and the achievement of key outcomes for Angus
- Providing capacity building advice and assistance to Angus Community Planning Partnership, including any new approaches to community capacity building work proposed by partnership member organisations
- Ensuring that all Elected Members and staff involved in delivering community capacity building support are competent and confident in their roles through the co-ordination of training and other professional learning activities

Membership

The Strategic Director for Angus Council who has corporate responsibility for working with communities will chair the group.

A nominee from each of the following:-

- NHS Tayside
- Community Health Partnership
- Scottish Fire and Rescue Service
- Police Scotland
- Voluntary Action Angus
- Community Learning and Development
- Local Community Planning
- Corporate Improvement
- Elected Members of Angus Council

Definition of Community Capacity Building Work

Community Capacity Building

By which is meant:-

“Development work which includes aspects of training, organisational and personal development and resource building, organised and planned in a self-conscious manner, reflecting the principles of equality and empowerment” and thus:-

“Strengthens the ability of community organisations and groups to build their structures, systems, people and skills so that they are better able to define and achieve their objectives and engage in consultation and planning, manage community projects and take part in partnerships and community enterprises”.

This has two aspects:-

- (i) work which improves organisational effectiveness within community organisations and structures, and
- (ii) work which is focussed on fostering positive social relationships, including positive relations between people of differing social backgrounds.

Definition of Community Engagement

By which is meant:-

Specific exercises to secure community contribution to or involvement in, public service planning and reform.

This work results from *The Local Government (Scotland) Act 2003* which established a statutory obligation for Community Planning (Section 15 (1)). This duty requires all public services to be planned and provided for after consultation with service providers and community bodies.

6 February 2013